## LEWES HISTORICAL SOCIETY

## THREE-YEAR STRATEGIC PLAN

## JANUARY 2023 - DECEMBER 2025



Presented 1.28.23



## Our Vision

To preserve and share the diverse history and heritage of the greater Lewes region.

## Our Mission

The Lewes Historical Society promotes and advocates the preservation, interpretation, and cultural enrichment of the Lewes region, through museum exhibits, educational programs, historical research, and publications.

### GOAL ONE

#### INCREASE PUBLIC INVOLVEMENT TO PROVIDE A FULL PICTURE OF LEWES HISTORY

01	<b>Objective</b> Increase local African American, Hispanic, and Native-American participation in LHS preservation and presentation efforts. Seek ways to further tell stories of their history in the greater Lewes region.
02	<b>Objective</b> Consider whether other population segments have been overlooked or under-represented in LHS's historical presentations. Re-evaluate and edit all tours and exhibitions ensuring that they have an emphasis on inclusivity and represent all voices.
03	<b>Objective</b> Create traveling exhibitions with a focus on the Lewes region's diverse heritage.
04	<b>Objective</b> Present lectures and an annual Symposium that directly engage with the community and highlight omitted perspectives of the past.



#### GOAL TWO

### CREATE YOUTH LEARNING OPPORTUNITIES THAT FOSTER A CONNECTION TO OUR COMMUNITY HISTORY

01	<b>Objective</b> Incorporate the history of the Lewes region into the existing 4th-grade school curriculum, including first settlers in the early 1600s, Lenape Native Americans, and maritime history of Lewes to the present.
02	<b>Objective</b> Provide early American History lesson plans to our schools for middle and high schools that focus on the maritime, blacksmithing, agriculture, and textiles trades.
03	<b>Objective</b> Incorporate lesson plans that dovetail with each of the youth exhibits at the museum including Breakwater, Lighthouse, the Life of a Lighthouse Keeper, and Communications during the various periods.
04	<b>Objective</b> Explore diversity and inclusion by telling an in-depth story of the Menhaden Net Reel and the fishing industry in Lewes - via video, vignettes, etc.
05	<b>Objective</b> Continue/expand the utilization of internship opportunities for interested diverse high school students.
06	<b>Objective</b> Incorporate pre-colonial facts into our history of the Lewes region, including Native American lifestyle and contributions, etc.

#### GOAL THREE

#### GUARANTEE OUR HOLDINGS AND HISTORICAL KNOWLEDGE ARE EFFECTIVELY AND DYNAMICALLY STEWARDED

#### **Objective**

01

02

03

Raise public awareness and obtain adequate funding to maintain our built resources, archives, and collections that are available to the public.

**Objective** 

Initiate a feasibility study to examine the best options to maintain a high-quality, sustainable, accessible, and visible museum facility dedicated to Lewes Region History and assure the best use of current and future LHS assets and resources.

#### **Objective**

As stewards of the history of Lewes, the Lewes Historical Society will share this history through current scholarship, presentations, publications, interpretation, and exhibitions.







#### GOAL FOUR

### ENSURE HISTORICALLY SIGNIFICANT PROPERTIES AND CULTURES ARE PROTECTED

01	<b>Objective</b> Create property preservation and interpretation plans for each historical property.
02	<b>Objective</b> Complete upgrades to Ryves Holt House, Cannonball House, and Lifesaving Station.
03	<b>Objective</b> Create traveling exhibitions with a focus on the Lewes region's diverse heritage.
04	<b>Objective</b> Fully support LHS educational, interpretive, and living history programs.
05	<b>Objective</b> Ensure preservation of Lewes Historical Properties.

### GOAL FIVE

# ESTABLISH SYSTEMS TO SECURE OPERATIONAL STABILITY AND DEVELOP SUSTAINABLE RESOURCES

01	<b>Objective</b> Develop a 3-year financial plan at the Balance Sheet/Profit & Loss level to include break-even and profitability targets.
02	<b>Objective</b> Develop strategic, relevant, financial ratios to be incorporated into Board reporting.
03	<b>Objective</b> Clearly define the responsibilities of the Finance, Development, and Endowment committees to avoid confusion and duplication of efforts.
04	<b>Objective</b> Develop a strategic and operational plan for Endowment.
05	<b>Objective</b> Develop a compensation and benefits philosophy to guide compensation and benefits decisions.

#### GOAL FIVE

# ESTABLISH SYSTEMS TO SECURE OPERATIONAL STABLITY AND DEVELOP SUSTAINABLE RESOURCES

06	<b>Objective</b> Revamp the cash forecast process so that it is accurate and update the Finance & Administration manual.
07	<b>Objective</b> Identify resource for backup financial and accounting support.
08	<b>Objective</b> Develop LHS Financial Operations Manual.
09	<b>Objective</b> Reevaluate our Investment Policy, including regular review of Endowment draw in relation to investment performance.







## Notes



